REGIONAL TRANSIT ISSUE PAPER

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Agenda	Board Meeting	Open/Closed	Information/Action	Issue
Item No.	Date	Session	Item	Date
16	06/28/10	Open	Action	06/21/10

Subject: Adopt Fiscal Year 2011 Operating and Capital Budgets	Subject: A	dopt Fiscal `	Year 2011 Ope	rating and Ca	pital Budgets	
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ISSUE

Adopt the Fiscal Year 2011 Operating and Capital Budgets.

RECOMMENDED ACTION

- A. Accept Public Comment on the Proposed Fiscal Year 2011 Operating and Capital Budgets; and
- B. Adopt Resolution 10-06-____, Approving the Sacramento Regional Transit District Fiscal Year 2011 Operating and Capital Budgets and Vote Allocation

FISCAL IMPACT

Budgeted: No This Fiscal Year: \$ N/A
Budget Source: Operating/Capital Next Fiscal Year: \$ 136.9 Million
Funding Source: Various Annualized: \$ N/A
Cost Centro/GL Acct(s) or Various Total Amount: \$ 136.9 Million

Capital Project #:

Total Budget: Operating: \$117.8 Million

Capital: \$ 19.1 Million

DISCUSSION

Fiscal Year 2011 Operating Budget Update:

The Proposed Fiscal Year 2011 Operating and Capital Budgets were released for public review on April 12, 2010. The Public Hearing was held on May 10, 2010, and then continued on June 14, 2010. Each meeting offered an opportunity for the public to express opinions regarding the proposed Fiscal Year 2011 Abridged Budget (Exhibit A). As of this date, there have been several public comments at the May 10th and June 14th public hearings and two emails suggesting updates and changes to the document. Those updates have been incorporated into the Abridged Budget, which is Exhibit A. The Public Hearing on the Operating and Capital Budgets was continued to the Board meeting scheduled for June 28, 2010, when staff will recommend closing the Public Hearing and adoption of the Fiscal Year 2011 Operating and Capital Budgets.

The Fiscal Year 2011 Operating Budget revenues total \$117,818,713, which represents an 8.7% decrease from the Fiscal Year 2010 actual projected revenues for RT of \$129 million, and a 16% decrease from the adopted Fiscal Year 2010 Operating Budget revenues of \$141 million.

Approved:	Presented:
Final 6/23/10	
General Manager/CEO	Chief Financial Officer
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Agenda	Board Meeting	Open/Closed	Information/Action	Issue
Item No.	Date	Session	Item	Date
16	06/28/10	Open	Action	06/21/10

Subject: Adopt Fiscal Year 2011 Operating and Capital Budgets

Following the April budget release, RT staff has continued to evaluate and update revenue projections and expenditure projections.

The RT Executive Management Team and RT Board are doing everything possible to contain and reduce operating costs to meet the continuing revenue shortfall challenges; these efforts include but are not limited to the following:

- Continuing hiring freezes and implementing layoffs for Administrative staff along with an 18% combined service reduction effective June 20, 2010.
- Currently negotiating labor agreements with two union groups, IBEW and ATU. RT's three
 other labor agreements (AEA, MCEG, AFSCME) have been completed and resulted in a
 net-zero increase over the base year Fiscal Year 2009 costs for those employee groups.
- Reduced paratransit costs in the Fiscal Year 2011 proposed budget by \$2.7 million.
- Reduced PLPD insurance and Worker's Compensation accruals for Fiscal Year 2011 due to the anticipated reduction in exposure to associated risk as a result of service reductions.

FISCAL YEAR 2011 Capital Budget Update:

The Fiscal Year 2011 Capital Funding Budget is \$19,148,498. This amount reflects a decrease in funding over the Fiscal Year 2010 budget of \$96,252,453. The Fiscal Year 2011 Capital Expenditure Plan for all projects is \$73,379,769 The Capital Budget changes year-to-year based on available funding, project development and timing.

The 5-Year Capital Improvement Plan (CIP) is in the process of being updated by staff and will be presented to the Board of Directors in the near future. The CIP is a long-term estimate of all the District's capital projects focusing on the next five year period but also includes planned expenditures through 2040. The Fiscal Year 2011 Capital Budget presented for adoption with the Fiscal Year 2011 Operating Budget represents the first year of the five-year CIP.

A full summary of the Fiscal Year 2011 Capital Budget can be found within Exhibit A, the Abridged Proposed Budget document.

Expected Results of Service Reductions

Cutting service has been the most difficult decision the Board and staff have had to make as part of the 18-month rebalancing plan to balance the budget by June 30, 2011. However, there may be a silver lining to these decisions. Staff has been charting the statistical impact of the changes now underway and found that RT's overall performance as a transit agency, based on the service remaining, will be favorable. The analysis compared RT's NTD data for FY 2009; 11 months of actual expenditures and one month of projections for FY 2010; and budget projections for FY 2011. The data shows that in every statistical category except ridership, which includes cost per revenue hour; cost per passenger; cost per revenue mile; passengers per revenue mile; passengers per revenue hour; farebox recovery; and the average fare calculation, for both bus and rail, will improve after budget and service cuts are fully implemented.

REGIONAL TRANSIT ISSUE PAPER

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				- 3
Agenda Item No.	Board Meeting Date	Open/Closed Session	Information/Action Item	Issue Date
16	06/28/10	Open	Action	06/21/10

Subject: Adopt Fiscal Year 2011 Operating and Capital Budgets	
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Voting System

On March 12, 2007, the District Board of Directors adopted the new Schedule of Weighted Voting Distribution. The schedule for all subsequent years is to be included in the proposed budget document and distributed to the voting agencies at least 60 days in advance of budget adoption. The detailed Proposed Fiscal Year 2011 Schedule of Weighted Voting shown in this proposed budget document reflects the most current estimated level of revenues. The only changes in the voting from FY 2010 is Citrus Heights has decreased one vote and Elk Grove has increased one vote.

Request for Board Action:

Staff request the Board adopt the Fiscal Year 2011 Operating and Capital Budgets. Following the adoption of these budgets, staff will monitor budget to actual financial revenues and expenses and continue to provide regular updates to the Board.

RESOLUTION NO.	10-06-
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Adopted by the Board of Directors of the Sacramento Regional Transit District on this date:

June 28, 2010

APPROVING THE SACRAMENTO REGIONAL TRANSIT DISTRICT FISCAL YEAR 2011 OPERATING AND CAPITAL BUDGETS AND VOTE ALLOCATION

BE IT HEREBY RESOLVED BY THE BOARD OF DIRECTORS OF THE SACRAMENTO REGIONAL TRANSIT DISTRICT AS FOLLOWS:

THAT, the Board hereby finds the level of service to be rendered in each city and county in which the Sacramento Regional Transit District will operate is commensurate with the level of tax and financial support to be derived from each such city and county.

THAT, the Sacramento Regional Transit District's Fiscal Year 2011 Operating Budget of \$117.8 million and Capital Budget of \$19.1 million as set forth in attached Exhibit A, is hereby approved.

THAT, the following voting distribution for Fiscal Year 2011 as tabulated in the "Schedule of Weighted Voting Distribution" in the attached Exhibit A, is hereby approved.

Jurisdiction	Votes
County of Sacramento	42
City of Sacramento	36
City of Rancho Cordova	9
City of Citrus Heights	5
City of Elk Grove	5
City of Folsom	3
Total	100

	STEVE MILLER, Chair
ATTEST:	
MICHAEL R. WILEY, Secretary	
By: Cindy Brooks, Assistant Secretary	_



Exhibit A



Sacramento Regional Transit District

Abridged Proposed Budget Fiscal Year 2010-2011



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Board of Directors

Steve Miller, Chair City of Citrus Heights

Don Nottoli, Vice Chair County of Sacramento

> Steve Cohn City of Sacramento

Roger Dickinson
County of Sacramento

Lauren Hammond City of Sacramento

Pat Hume City of Elk Grove

Roberta MacGlashan County of Sacramento

> **Andy Morin** City of Folsom

Bonnie PannellCity of Sacramento

David Sander, Ph.D.City of Rancho Cordova

Ray Tretheway
City of Sacramento

Board of Directors Alternates

Steve DetrickCity of Elk Grove

Robert McGarvey
City of Rancho Cordova

Jeff SloweyCity of Citrus Heights



Executive Team

Mike Wiley

General Manager/CEO

Bruce Behrens

Chief Legal Counsel

Dee Brookshire

Chief Financial Officer

RoseMary Covington

Assistant General Manager of Planning and Transit System Development

Dan Bailey

Chief Administrative Officer/EEO Officer

Mark Lonergan

Chief Operating Officer

Alane Masui

Assistant General Manager of Marketing and Communications

Mike Mattos

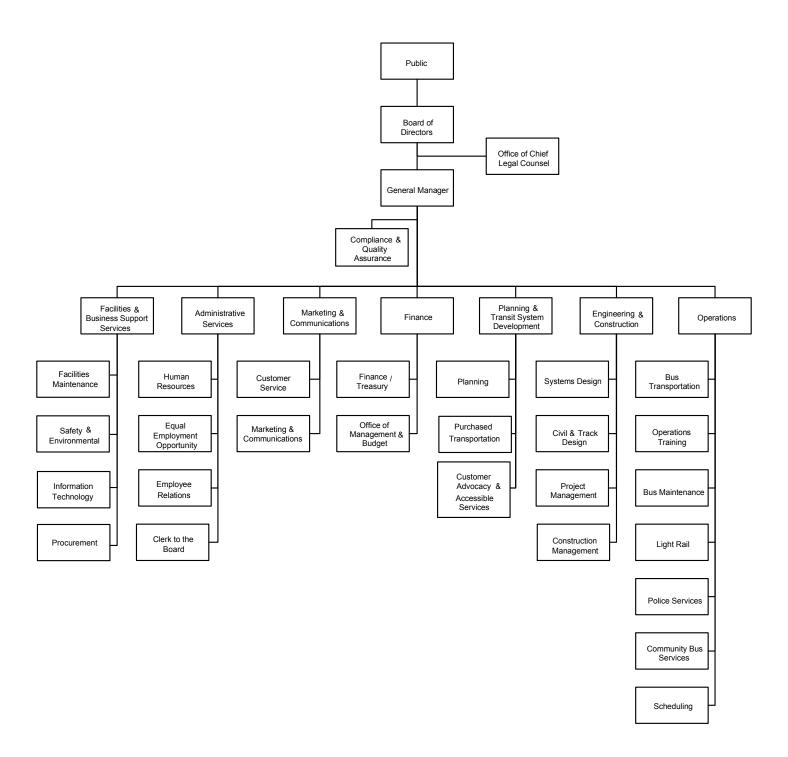
Chief of Facilities and Business Support Services

Diane Nakano

Assistant General Manager of Engineering and Construction



Organizational Structure





District Profile

Facts

Sacramento Regional Transit District

Constructs, operates, and maintains a comprehensive mass transportation system that serves 418 square miles in Sacramento County

Bus Service		
Power	Compressed Natural Gas, Diesel, Gasoline	
Routes	65	
Schedule	4:38 am am to 9:46 pm daily	
Stops	3,500	
Vehicles	212 CNG buses; 4 CNG replica "trolleys"; 14 shuttle vans; 3 29' diesel buses	
Annual Ridership	13,619,284	

Light Rail Service		
Power	Electrical	
Miles	36.89	
Schedule	3:50 am to 10:38 pm daily	
Stops	48	
Vehicles	76	
Annual Ridership	15,241,560	

	Paratransit
ADA Passenger Trips Provided	330,616
ADA Vehicle Revenue Miles	3,102,585
Vehicles	109

Passenger Amenities/ Customer Service							
Transfer Centers	26						
Park & Ride	18						
Annual Customer Service Calls	950,904						
Customer Info Line	(916) 321-2877						
Website	www.sacrt.com						

	History								
Apr 1, 1973	Began operations by acquiring the assets of Sacramento Transit Authority								
1973	Completed new maintenance facility and purchased 103 new buses								
1987	Opened the 18.3-mile light rail system, linking the northeastern Interstate 80 and southeastern Highway 50 corridors with Downtown Sacramento								
Sep 1998	Completed the first light rail extension to Mather Field/Mills Station along the Gold Line corridor								
Sep 2003	Opened the South Line, extending light rail to South Sacramento								
Jun 2004	Extended light rail from Mather Field/Mills to Sunrise Boulevard								
Oct 2005	Extended light rail from Sunrise Boulevard to Folsom, including four new stations								
Dec 2006	Extended light rail from downtown Sacramento to Sacramento Amtrak station								



Strategic Plan

Adopted by the Board of Directors in January 2004, the RT strategic plan establishes RT's commitment to become a more efficient and competitive public transportation provider in the Sacramento region.

The Strategic Plan outlines the way RT will implement the Regional Metropolitan Transportation plan and defines RT's vision and mission. These purposes require that RT align its goals with the Region's, shape activities to support the goals, responsibly manage the things that are done, commit resources, and measure performance.

RT acts as the Region's focal point for transit research and development, strategic planning and system assessment, intermodal research coordination and facilitation, and transit education and safety training. RT's programs involve multiple modes of transportation.

This plan is RT's commitment to the people of the Sacramento Region to make their lives better. RT will accomplish this through regional leadership, ethical and sound business practices, and financial sustainability. RT will continue to focus on customer service and provide safe, clean, and reliable transportation service. To prepare for future needs in the 21st Century, RT will build and continuously develop a highly skilled transportation workforce, and will increase our readiness to respond to transportation emergencies that disrupt communities and affect our customers throughout the region. RT will continue to challenge itself to meet the growing transportation needs of the Sacramento Region.

The RT's Strategic Plan summary of Mission, Vision, Values, and Goals are on the following page is the result of the hard work of many of RT's employees and partners who are dedicated to leading the way to transportation excellence in the 21st Century. The plan is best seen as an evolving process, not a rigid or fixed document. This strategic plan will change as the needs of the Region change and reflect the transportation requirements of the Region.



Strategic Plan, cont.

Our Mission

To promote and enhance regional mobility and serve the public by providing quality transit services and solutions that improve the overall quality of life in the Sacramento region.

Our Vision

A coordinated regional public transportation system that delivers quality and environmentally sensitive transit services that are an indispensable part of the fabric of communities throughout the Sacramento region.

Our Values

- Financial Sustainability
- Customer Service
- Regional Leadership
- Quality Workforce
- Ethical and Sound Business Practices

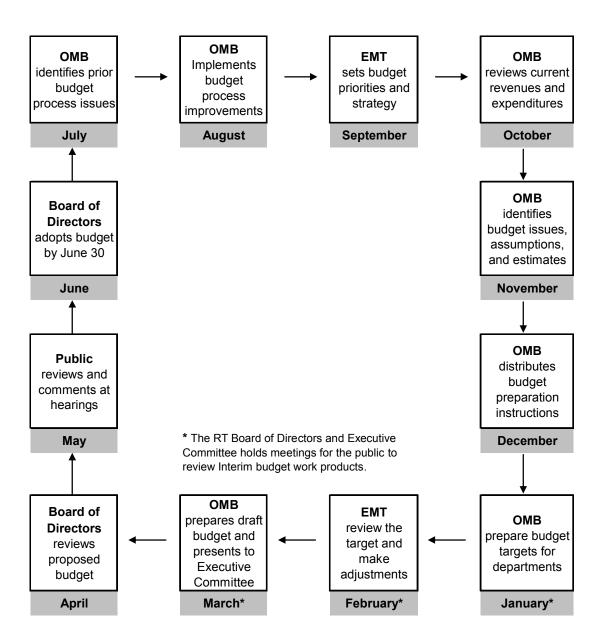
Our Goals

- 1. Secure the financial means to deliver our services and programs.
- 2. Provide total quality customer service.
- 3. Create a "World Class" regional transit system.
- 4. Be a great workplace, attract and retain a qualified, talented and committed workforce.
- 5. Conduct our business in a sound and ethical matter.



Budget Process

RT uses the annual budget to help measure and account for taxpayer dollars. The budget, as adopted by the Board of Directors, authorizes RT to spend funds. It details how RT allocates tax resources to expenditures and serves as a benchmark for evaluating accomplishments and assessing fiscal responsibility.





Voting System

RT is governed by an eleven-member Board of Directors. Six entities (5 cities and 1 county) make appointments to RT's Board. Eight directors are appointed by "member entities" and represent jurisdictions annexed into RT's district. Three directors are appointed by "participating entities" and represent jurisdictions that contract with RT to receive transit service.

In January 2006, the RT Board directed staff to pursue legislation to change the voting system from a one-member-one-vote system to one that provides for weighted voting based upon the financial contribution made by each entity to RT. Assembly Bill 2137 established the new weighted voting system.

The system creates 100 voting shares. RT allocates the shares to jurisdictions and their members as follows:

- Five shares to each annexed jurisdiction
- Remaining shares to all jurisdictions based on financial contribution of Transit Development Act funds, funds through contracts, other local funds, and federal funds

On March 12, 2007, the RT Board of Directors adopted the new Schedule of Weighted Voting Distribution for the remainder of FY 2007. For all subsequent years, the Schedule is to be included in the proposed budget document and distributed to voting entities at least 60 days in advance of budget adoption. A summary of the tabulated vote shares adopted for FY 2010 and for FY 2011 is shown in the table below. A detailed FY 2011 Schedule of Weighted Voting is shown on the next page.

Vote Shares By Jurisdiction

Jurisdiction	Status	Shares - FY	Shares – FY
		2010 Budget	2011 Proposed
County of Sacramento	Annex	42	42
City of Sacramento	Annex	36	36
City of Rancho Cordova	Annex	9	9
City of Citrus Heights	Contract	6	5
City of Elk Grove	Contract	4	5
City of Folsom	Contract	3	3
Total		100	100



Voting System, cont.

Code Section:		
Odde dection.	FY 10 Federal Funds Available in the	
102205(b)(6)	Sacramento MSA	36,450,593
102205(b)(7)	Allocation of Federal Funds to jurisdictions other than RT	5,326,248
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
102205(b)(8)	FY 10 Federal Funds Available for use in RT Service Area:	31,124,345
		Jurisdiction Spe

pecific Values

		City of Sacramento	County of Sacramento	Rancho Cordova	itrus Height	<u>Folsom</u>	Elk Grove	<u>Totals:</u>
102205(b)(10)	Population:**	481,097	565,309	61,817	87,565	71,018	141,430	1,408,236
	Proportionate Population:	34.16%	40.14%	4.39%	6.22%	5.04%	10.04%	100.00%
	Member:	Yes	Yes	Yes	No	No	No	
102100.2, 102100.3	Seats on the Board:	4	3	1	1	1	1	11
102105.1(d)(2)(D)	Federal Funds Attributed to Entity (Total Federal Funding x Share of Population):	10,633,039	12,494,264	1,366,258	1,935,331	1,569,615	3,125,837	31,124,345
102105.1(d)(2)(A), 102205(b)(3)	FY 11 State TDA Funds Made Available to RT:	12,351,110	13,962,557	1,587,015	0	0	0	27,900,682
102105.1(d)(2)(B), 102205(b)(4)	FY 11 Funds Provided Under Contract:	0	0	0	1,680,698	971,400	596,633	3,248,731
102105.1(d)(2)(C), 102205(b)(5)	FY 11 Other Local Funds	0	0	0	0	0	0	0
102105.1(d)(2)	Total Financial Contribution:	22,984,149	26,456,821	2,953,273	3,616,029	2,541,015	3,722,470	62,273,758
102105.1(d)(2)	Proportionate Financial Contribution:	36.91%	42.48%	4.74%	5.81%	4.08%	5.98%	100.00%
		Voting	g Calculation					
		<u>City of</u> <u>Sacramento</u>	County of Sacramento	Rancho Cordova	<u>Citrus</u> <u>Heights</u>	<u>Folsom</u>	Elk Grove	<u>Totals:</u>
102105.1(d)(1)	Incentive Shares (5 for member jurisdictions)	5	5	5	0	0	0	15
102105.1(d)(2)	Financial Contribution Shares (Proportionate Financial Share x Remainder of 100 shares):	31.3720	36.1120	4.0310	4.9357	3.4683	5.0810	85.0000
102105.1(d)(3)	Total Shares:	36.3720	41.1120	9.0310	4.9357	3.4683	5.0810	100.0000
102105.1(d)(4)(i)	Shares After Rounding:	36	41	9	5	3	5	99
102105.1(d)(4)(i), 102105.1(d)(4)(ii)	Share Adjustment (To Ensure 100 Shares):	36	42	9	5	3	5	100
102105.1(d)(7)	Distribution of Shares Among Members (Assuming All Members Present to Vote):*** Member 1 Member 2 Member 3 Member 4 Member 5 Total Votes:	9 9 9 9 9 N/A	14 14 14 14 N/A N/A	9 9 N/A N/A N/A N/A	5 5 N/A N/A N/A N/A	3 3 N/A N/A N/A N/A	5 5 N/A N/A N/A N/A	100
		30	·-	J	,	•	-	

^{*} In addition to the funding sources set forth below, RT projects following funds for operating purposes: \$26,367,143 - Measure A

** Population as measured by the population statistics used by SACOG to allocate TDA funds for the same fiscal year for which the budget is adopted.

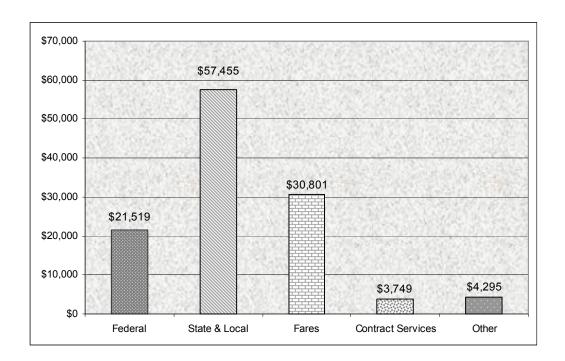
*** If, in any vote allocation, any member would have more than 15 votes, that jurisdiction will be given an additional seat and the votes will be reallocated to the larger number of members.



Revenues

Operating Revenue by Funding Source

(Dollars in Thousands)



	F	Y 2008	F	Y 2009	F	FY 2010	ı	FY 2010	ı	Y 2011	F	Y 2010 to	FY 2011
		Actual		Actual		Budget	Р	rojected	Ρ	roposed	V	ariance	Percent
Federal	\$	21,426	\$	30,309	\$	31,716	\$	31,214	\$	21,519	\$	(9,695)	(31.1%)
State & Local		84,558		70,725		56,394		51,418		57,455		6,037	11.7%
Fares		29,866		32,571		41,000		33,072		30,801		(2,271)	(6.9%)
Contract Services		4,732		4,311		3,773		3,570		3,749		179	5.0%
Other		12,294		3,409		4,146		3,849		4,295		446	11.6%
Revenue		152,876		141,325		137,029		123,123		117,819		(5,304)	(4.3%)
Carryover (Surplus)		-		-		3,770		5,883		-		(5,883)	(100.0%)
Total Revenue	\$	152,876	\$	141,325	\$	140,799	\$	129,006	\$	117,819	\$	(11,187)	(8.7%)



Revenue cont.

Federal Funding

This category includes formula-based allocations to RT from the federal government. Each year Congress authorizes the appropriation and the Federal Transit Administration allocates the dollars to RT. RT can use the funds for operating, planning, and capital, subject to specific regulations.

- The FY 2011 Budget proposes \$21.5 million in federal funding, a decrease of \$9.7 million (-31.1%) from the FY 2010 Projected Budget (\$31.2 million).
- Federal stimulus funds received in FY 2009 and in FY 2010 are not projected for FY 2011. This will result in a \$7.2 million reduction in FY 2011.
- Section 5307 Urbanized Area Formula funds will also decline by \$2.5 million.

State and Local Funding

This category includes formula-based allocations to RT from state and local government sales taxes. RT receives funding from the California Transportation Development Act Local Transportation Fund (TDA-LTF), the Transportation Development Act State Transit Assistance Program (TDA-STA), and Sacramento County Measure A.

- The FY 2011 Budget proposes \$57.5 million in state and local funding revenue, an increase of \$6.0 million (11.7%) from the FY 2010 Projected Budget (\$51.4 million).
- This reflects flat Measure A revenue from FY 2010 Projected, a decrease in the LTF funding of \$4.7 million, and an increase in STA revenue of \$11.1 million.
- Based on Sacramento Area Council of Governments (SACOG) projection for sales tax revenue, the FY 2010 projected receipts were reduced by 10%, bringing the total year-to-year reduction in LTF to 18.8%. The additional impact in dollars is estimated to be a decline by \$2.6 million in FY 2010, with a subsequent decline of 14% in FY 2011 estimated at \$3.9 million, for an additional two-year decline of \$6.5 million from LTF alone.
- As a result of Governor Schwarzenegger's approval of gas tax swap legislation (AB X8 6 and AB X8 9), State Transit Assistance (STA) funding increased by \$11.1 million in FY 2011.

Fares

This category includes rider monies deposited in the fare box and the sale of tickets and passes.

- The FY 2011 Budget proposes \$30.8 million in fare revenue, a decrease of \$2.3 million (-6.9%) from the FY 2010 Projected Budget (\$33.1 million).
- This reflects a decrease in cash farebox revenue and prepaid sales of \$2.3 million due to service cuts of approximately 22% and also as result of the reduction in ridership.
- RT ridership and fare revenue have been adversely affected by the downturn in the economy, along with state furloughs and high unemployment. Fare revenue is projected to be approximately \$7.5 million below the FY 2010 adopted budget.



Revenues, cont.

Contract Services

This category includes contracts with the cities of Citrus Heights, Elk Grove, and Folsom. These cities purchase RT transit services.

- The FY 2011 Budget proposes \$3.7 million in Contracted Services revenue, an increase of \$0.2 million (5.0%) from the FY 2010 Projected Budget (\$3.6 million).
- This reflects an increase in Folsom contract revenue of \$0.5 million due to a change in billing methodology. Operating expenses in the same amount offset this increase elsewhere in this budget.
- In addition, there is a decrease in the Citrus Heights contract of \$0.3 million due to a reduction in LTF funding in FY 2011.

Other

This category includes investment income, commercial real estate leases, advertising income, bus book sales, fare evasion fines, promotional item sales, photo identification activities, and parking revenue.

- The FY 2011 Budget proposes \$4.3 million in other revenue, a increase of \$0.4 million (11.6%) from the FY 2010 Projected Budget (\$3.7 million).
- An increase in Investment income of \$0.1 million.
- An increase in Park & Ride Parking revenue of \$0.4 million.
- A decrease in Miscellaneous income of \$0.1 million.

Carryover

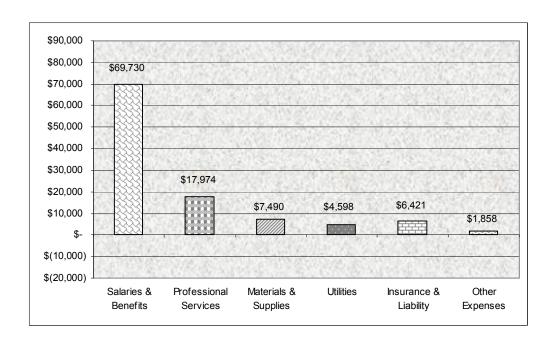
This category includes carryover surpluses from year to year. There is a carryover surplus of \$5.9 million in FY 2010.



Expenses

Operating Expenses by Expense Category

(Dollars in Thousands)



	FY 2008	FY 2009	FY 2010	FY 2010	FY 2011	FY 2010 to	FY 2011
	Actual	Actual	Budget	Projected	Proposed	Variance	Percent
Salaries & Benefits	\$ 92,720	\$ 89,845	\$ 89,866	\$ 92,116	\$ 69,730	\$ (22,386)	(24.3%)
Unrealized FY10 union concessions	-	-	-	-	(2,331)	(2,331)	NA
Professional Services	25,071	25,643	23,378	22,091	17,974	(4,117)	(18.6%)
Materials & Supplies	10,817	9,848	9,162	9,092	7,490	(1,602)	(17.6%)
Utilities	5,550	5,545	5,574	5,432	4,598	(834)	(15.4%)
Insurance & Liability	11,159	7,104	10,363	10,363	6,421	(3,942)	(38.0%)
Other Expenses	2,132	2,054	2,456	1,991	1,858	(133)	(6.7%)
Expense	\$ 147,449	\$ 140,039	\$ 140,799	\$ 141,085	\$ 105,740	\$ (35,345)	(25.1%)

Estimated Shortfall at June 30, 2010

FY 2010 Carryover Expense

(12,079)

12,079

Total Expenses

\$ 129,006 \$ 117,819



Expenses, cont.

Salaries & Benefits

This category includes payroll and benefits for all positions authorized by the Board of Directors. It accounts for wages, overtime, pension, dental, medical, FICA, vision and all other RT-paid employee benefits.

- The FY 2011 Budget proposes \$69.7 million for salaries and benefits, a decrease of \$20.1 million (-22.3%) from the FY 2010 Projected Budget (\$89.8 million).
- This proposed budget decrease in salaries and benefits of \$20.1 million includes the following: management and administrative layoffs of \$5.1 million, labor reductions in the Operations Division due to service cuts of \$6.7 million, Labor union concessions of \$6.2 million, and savings from retirement of approximately \$2.1 million.
- In addition, the District has implemented the following labor cost reductions: an 18-month salary freeze, a hiring freeze, eliminating unfilled positions, 21% service reduction, and the elimination of all contract, temporary, and intern positions.

Unrealized FY 2010 Union Concessions

This category represents FY 2010 labor union concessions for ATU and IBEW that were not realized in FY 2010 due to two unions still in negotiations. As soon as the contract negotiations are complete with zero base assumption for FY 2010 and FY 2011 this amount will be reclassified to Salaries & Benefits expense category accounts as a reduction to the corresponding labor and fringe accounts.

Professional Services

This category includes: purchased transportation (Paratransit) to comply with the Americans with Disabilities Act (ADA), transit security, equipment maintenance, facilities maintenance, attorney fees, and services provided by outside consultants.

- The FY 2011 Budget proposes \$18.0 million for Professional Services, a decrease of \$4.1 million (-18.6%) from the FY 2010 Projected Budget (\$22.1 million).
- This reflects a decrease in Security Services of \$1.5 million, and a decrease in purchased transportation (Paratransit) of \$2.8 million.

Materials and Supplies

This category includes fuel, bus and light rail parts, small maintenance tools and equipment, cleaning supplies, printing materials, and general office supplies.

- The FY 2011 Budget proposes \$7.5 million for materials and supplies, a decrease of \$1.6 million (-17.6%) from the FY 2010 Projected Budget (\$9.1million).
- This reflects a decrease in cleaning supplies, office supplies, ticket printing and other supplies of \$0.2 million, as well as other costs associated with the service reduction including Fuel, CNG, Consumables, Tires, and Parts are decreased by about \$1.4 million.



Expenses, cont.

Utilities

This category includes electricity, water, gas, refuse, and telephone for bus, light rail, and administrative facilities.

- The FY 2011 Budget proposes \$4.6 million for Utilities, a decrease of \$0.8 million (-15.4%) from the FY 2010 Projected Budget (\$5.4 million).
- This reflects a decrease in Light Rail Traction costs of \$0.8 million.

Insurance and Liability

This category includes: premiums, claims, and attorney fees related to personal liability insurance, property damage insurance, worker's compensation claims, and commercial insurance for amounts in excess of self-insured amounts.

- The FY 2011 Budget proposes \$6.4 million for casualty and liability insurance, a decrease of \$3.9 million (-38.0%) from the FY 2010 Projected Budget (\$10.4 million).
- This reflects a decrease in PLPD accrual of \$1.4 million and a decrease in the workers comp accrual of \$2.4 million due to a reduction in work force of approximately 200 employees.

Other

This category includes, but is not limited to, travel and training, seminars, dues and subscriptions, awards and ceremonies, building leases, equipment leases, taxes, freight, advertising, legal notices, and bad debt.

- The FY 2011 Budget proposes \$1.9 million for other expenditures, a decrease of \$0.1 million (-6.7%) from the FY 2010 Projected Budget (\$2.0 million).
- This reflects a decrease in Dues and Subscriptions, Events and Sponsorship, travel expenses, Awards and Ceremonies and the Employee Assistance Program.

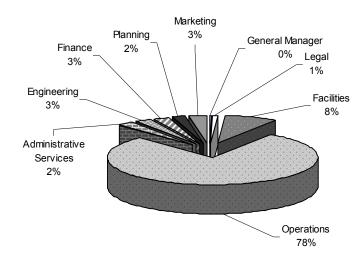
Carryover

This category includes carryover deficits from year to year. There is an estimated shortfall of \$12.1 million in FY 2010 carried to FY 2011 as part of the 18 Month Re-Balancing plan.



Positions

The Fiscal Year 2011 Budget proposes 921 Board authorized positions, a reduction of 283 positions from the Fiscal Year 2010 Adopted Budget (1,204 positions). Out of 921 authorized positions, 899 positions are fully funded and 7 positions are partially funded in the Proposed Fiscal Year 2011 Budget.



	FY 2008	FY 2009	FY 2010	FY 2011	FY 2011
Division	Budget	Budget	Budget	Authorized	Funded
General Manager	7	6	6	2	2
Legal	10	10	10	9	9
Facilities	94	95	95	74	71
Operations	934	933	905	721	712
Administrative Services	33	30	30	23	22
Engineering	46	44	44	25	24
Finance	32	32	32	23	23
Planning	43	43	42	17	17
Marketing	36	40	40	27	26
Total	1,235	1,233	1,204	921	906



Capital Improvement Plan

This following table represents the Capital Budget spending plan for the FY 2011 Operating Budget for the projects listed. The full five-year CIP will be adopted by a separate Board action and will cover capital funding priorities between fiscal year 2011 and 2015, and beyond to 2041.

The FY 2011 Budget includes projects focused on the following capital priorities:

System Expansion:

- South Sacramento Phase 2 light rail extension
- Green Line to the River District (GL-1)

Fleet Program:

UTDC Light Rail Vehicle Retrofit

Infrastructure Program:

Light Rail Crossing Enhancements

Facilities Program:

• Bus Maintenance Facility #2 (Phase 1)

Transit Technologies Program:

Light Rail Station Video Surveillance and Recording System

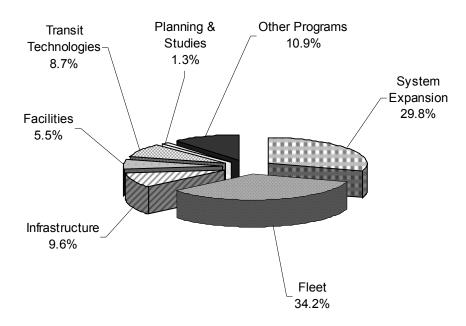
Impact of Capital Improvements on Operating Budget

Capital projects approved in the current year budget impact future operating and capital budgets as follows:

- 1. Capital projects completed in the current year will require ongoing maintenance and, in case of new service lines, additional and ongoing operating costs.
- 2. Capital projects that are not completed in the current year will require additional capital funding that may require balancing operating funding to meet fiscal constraints.
- Capital projects that are not completed in the current year will affect future years' budgets with increased operating
 costs in the year of completion. Future ongoing operating and maintenance costs are projected using current year
 baseline dollars.



Capital Improvements by Category



(Dollars in Thousands)

	F'	Y 2011					
Category	Proposed						
System Expansion	\$	\$ 5,713 29.8					
Fleet		6,540	34.2%				
Infrastructure		1,840	9.6%				
Facilities		1,048	5.5%				
Transit Technologies		1,675	8.7%				
Planning & Studies		250	1.3%				
Other Programs		2,082	10.9%				
Total	\$	19,148	100%				



Capital Improvement FY 2011 Funding Additions

Program	Project Name	Tier		Funded Through FY 2010		FY 2011 Budget Funding	Future Funding Additions	otal Project st Through FY 2040
System Expans	•					· •···•	7.00.00	
410	South Sacramento Phase 2 Light Rail Extension	I	\$	55,234,122	\$	5,713,141 \$	209,052,737	\$ 270,000,000
	System Expansion Total			55,234,122		5,713,141	209,052,737	270,000,000
Fleet Programs								
R085	UTDC Retrofit	1		7,057,612		3,551,331	2,991,057	13,600,000
P005	Paratransit Vehicle Replacement	1		3,290,685		2,811,331	291,197,984	297,300,000
B041	Neighborhood Ride Hybrid Vehicle Replacement			1,539,591		177,000	-	1,716,591
	Fleet Program Total			11,887,888		6,539,662	294,189,041	312,616,591
Infrastructure F	Programs							
4017	Bus Stop Improvement Program	1		286,883		285,313	4,756,609	5,328,805
B017	Citrus Heights Bus Stop Improvements	1		-		793,750	706,250	1,500,000
645	Major LRT Station Rehabilitation			5,349,535		120,878	43,113,869	48,584,282
New	Bus Lot Improvements			-		640,000	-	640,000
	Infrastructure Program Total			5,636,418		1,839,941	48,576,728	56,053,087
Facilities Progr	rams							
715	Bus Maintenance Facility #2 (Phase 1)	1		20,457,601		500,000	4,258,332	25,215,933
F010	Parking Lot Pilot Program	1		70,000		80,000	-	150,000
4011	General Facilities Improvements			2,202,619		58,600	19,314,901	21,576,120
R175	Watt Ave. Station Improvements			230,833		(20,478)	-	210,355
New	Enhancement of Emergency Power Generation			0		430,000	-	430,000
	Facilities Program Total			22,961,053		1,048,122	23,573,233	47,582,408
Equipment Pro	grams							
G225	Non-Revenue Vehicle Replacement			728,940		-	23,256,060	23,985,000
	Equipment Program Total			728,940		-	23,256,060	23,985,000
Transit Techno	logies Programs							
G240	Additional Fare Vending Machines/Spares	I		50,000		1,150,000	-	1,200,000
New	LRT Video Surveillance System Upgrade			-		525,350	_	525,350
	Transit Technologies Program Total			50,000		1,675,350	-	1,725,350
Planning / Stud	lies							
0580	Comprehensive Operational Analysis Study	I		31,408		250,000	_	281,408
	Planning / Studies Total			31,408		250,000	-	281,408
Other Programs	s				-			
G230	Certificates of Participation Payments	1		12,623,146		2,082,282	8,317,097	23,022,525
	Other Programs Total		_	12,623,146		2,082,282	8,317,097	23,022,525
Total			\$	109,152,975	\$	19,148,498 \$	606,964,896	\$ 735,266,369

^{*} All project expenditures are subject to available funding.



Capital Project 2011 Expenditure Plan

Program	Project Name	Tier		Expended Through FY 2010	F	FY 2011 Budget xpenditures	Future Expenditures		Total Project Cost through FY 2040
System Expansi	<u> </u>	1101		20.0		кропанатоо	Exponditures		2040
230	Northeast Corridor Enhancements (Phase 1)	1	\$	23,654,047	\$	3,033,380	\$ 7,812,573	\$	34,500,000
F	Amtrak/Folsom Light Rail Extension	i	•	267,749,722	•	-	793,063	•	268,542,785
410	South Sacramento Phase 2 Light Rail Extension	i		10,181,546		12,070,000	247,748,454		270,000,000
402	Green Line Light Rail Extension	-		13,962,929		1,000,000	746,711,063		761,673,992
404	Green Line to the River District (GL-1)			7,994,621		29,537,046	6,349,215		43,880,882
008	Swanston Pedestrian Bridge	I		95,362		-	856,435		951,797
	System Expansion Total			323,638,227		45,640,426	1,010,270,803		1,379,549,456
Fleet Programs									
771	Paratransit Vehicle Replacement (Up to 50)	0		4,546,575		449,890	-		4,996,465
660	Siemens LRV Retrofit Communication Kits	0		3,300,248		2,753	1,090		3,304,091
B005	CNG Bus Replacement (91 in 2008)	0		38,911,703		94,879	1,660,733		40,667,315
R085	UTDC Retrofit	I		5,582		2,100,000	11,494,418		13,600,000
651	Siemens Light Rail Vehicle Mid-Life Overhaul	I		7,134,501		2,811,911	-		9,946,412
B040	Neighborhood Ride Vehicle Replacement	I		1,444,692		633,717	8,811,591		10,890,000
B041	Neighborhood Ride Vehicle - Hybrid			4,173		727,344	808,074		1,539,591
P005	Paratransit Vehicle Replacement	I		904,858		3,397,310	292,997,832		297,300,000
R110	Siemens E & H Ramp Replacement	0		-		660,000	660,000		1,320,000
	Fleet Program Total			56,252,332		10,877,804	316,433,738		383,563,874
Transit Oriented	d Development								
TD02	TOD Development 65th Street Station Reconfiguration	0		679,502		498	-		680,000
	Transit Oriented Development Total			679,502		498	-		680,000
Infrastructure P	rograms								
4018	OCS/Substation Upgrades	0		79,541		4,459	-		84,000
990	Watt Avenue Grade Separation	0		2,307,495		-	236,565		2,544,060
R245	Downtown LR Station Enhancements	0		322,519		201,000	97,739		621,258
0534	13th & 16th St. LR Station Improvements	1		456,767		566,216	62,965		1,085,948
0578	Traction Power Upgrades	1		299,483		591,668	-		891,151
4017	Bus Stop Improvement Program	1		286,303		180,000	4,862,502		5,328,805
G035	Fiber/50-Fig Installation, Maintenance, & Repair	0		155,351		177,379	144,680		477,410
R280	Amtrak-Folsom Limited Stop Service	1		120,050		2,695,329	1,084,621		3,900,000
R010	Light Rail Crossing Enhancements	I		147,814		124,008	3,228,178		3,500,000
G236	West Citrus Overcrossing OCS Pole Relocation Phase 1	0		23,550		426,450	-		450,000
R071	A019 Instrument House Improvements	0		4,669		43,286	-		47,955
R170	K Street Streetscape Improvements	0		99,618		382	-		100,000
B017	Citrus Heights Bus Stop Improvements	II		-		300,000	1,200,000		1,500,000
	Infrastructure Program Total			4,303,160		5,310,177	10,917,250		20,530,587
Facilities Progra	ams								
1 G145	New Headquarters Building	0		-		-	-		-
4005	Butterfield/Mather Mills LR Station Rehabilitation	0		57,822		76,667	-		134,489
TE07	Transit Enhancements	0		174,886		45,375	-		220,261
4007	ADA Transition Plan Improvements	I		178,392		101,191	5,508,417		5,788,000
4011	Facilities Maintenance & Improvements	1		2,035,335		79,096	19,461,689		21,576,120
645	Major Light Rail Station Enhancements	1		5,175,602		74,389	43,334,291		48,584,282
715	Bus Maintenance Facility #2 (Phase 1)	1		14,157,601		5,552,700	5,505,632		25,215,933
F010	Parking Lot Pilot Program	0		70,000		80,000	-		150,000
	Facilities Program Total			21,849,638		6,009,418	73,810,029		101,669,085
Equipment Prog	grams		-		_			_	
G225	Non-Revenue Vehicle Replacement	- 1		727,097		3,840	23,254,063		23,985,000
	Equipment Program Total			727,097		3,840	23,254,063		23,985,000



Capital Project 2011 Expenditure Plan (cont.)

Program		Project Name	Tier	Expended Through FY 2010	FY 2011 Budget Expenditures	Future Expenditures	Total Project Cost through FY 2040
Trar	sit Technolo	gies Programs					
	964	Trapeze Implementation (TEAMS)	0	1,498,204	566,008	552,506	2,616,718
2	G155	Farebox Collection / Smart Media Implementation	1	-	-	-	-
	G240	Additional Fare Vending Machines/Spares	1	-	850,000	350,000	1,200,000
	G045	LR Station Video Surveillance & Recording System	1	708,985	719,615	130,099	1,558,699
	G105	Automated Vehicle Location System for Buses	1	-	386,000	1,158,887	1,544,887
	H010	In-Service LR Vehicle Data Retrieval (Security/Maintenance)	II _	608,756	432	1,794	610,982
		Transit Technologies Program Total		2,815,945	2,522,055	2,193,286	7,531,286
Trar	sit Security	& Safety					
	R020	General Order 95 System Upgrade	Ţ	-	375,000	-	375,000
	R165	Ahern/12th Street Improvements	1 _	64,028	155,972	-	220,000
		Transit Security & Safety Total	_	64,028	530,972	-	595,000
Plan	ning / Studie	es					
	0580	TMP Downtown Network Implementation Study	1	144	281,264	-	281,408
	PD09	Professional Development for RT Transit Planning Staff	I _	25,088	17,986	-	43,074
		Planning / Studies Total	_	25,232	299,250	-	324,482
Oth	er Programs						
	OPE2	Workforce Investment Technical Training	0	195,856	22,014	-	217,870
	OPE3	Train the Trainer-Homeland Security	0	-	42,706	-	42,706
	4024	General Construction Management Support Services	1	350,604	28,424	3,105,972	3,485,000
	4025	General Engineering Support Services	1	313,816	9,903	1,899,970	2,223,689
	G230	Certificates of Participation Payments	I _	6,238,706	2,082,282	14,701,537	23,022,525
		Other Program Total	_	7,098,982	2,185,329	19,707,479	28,991,790
Tota	ıl		\$	417,454,143	\$ 73,379,769	\$ 1,456,586,648	\$ 1,947,420,560

¹ G145 New Headquarters Building: Trade-for-value only with no net expense to RT. Total estimated cost is \$14,100,000.

² G155 Farebox Collection / Smart Media Implementation: To be fully funded by SACOG

^{*} All project expenditures are subject to available funding.